



Joe Sample

Date 08/26/2013 Time 1:49 PM

Candidate ID 2585

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Organization Sample Distributor

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What the Elite Transportation Profile Measures

The Elite Transportation Profile is a general indicator of the individual's ability to behave responsibly, be safety conscious and follow rules and procedures. This profile is ideal for drivers and warehouse packers and shippers.

The areas assessed by this Profile are:

Reliability

The Reliability scale measures the degree to which an individual is likely to be dependable, hardworking, performance and goal oriented and conscientious about the quality of his or her work.

Responsibility

Responsibility measures the degree to which the individual is likely to be dependable, stable, takes responsibility for his/her actions and as a result, is not likely to have attendance problems. This characteristic is appropriate for all jobs.

Rules Compliance

Rules Compliance measures the degree to which the individual is likely to follow company policies and adhere to rules and procedures established by management. This characteristic is appropriate for most, if not all jobs, with special emphasis on jobs requiring much trust (e.g., bank teller, cashier) and positions of authority (security guards, police officers).

Trustworthiness

Trustworthiness measures the degree to which the individual is likely to be honest and trusting of others. This characteristic is important for most, if not all jobs with special emphasis on cash handling jobs and jobs involving confidential or sensitive information.

Safety

Safety measures the degree to which the individual is likely to follow company safety rules and procedures, and is cautious and vigilant about avoiding workplace accidents. These characteristics are appropriate for jobs that involve the use of equipment (e.g., tools, forklifts, machinery), including jobs in warehouse, production, assembly and light industrial settings.

Candidness of the Elite Transportation Profile Results

This Profile includes a candidness check to determine the degree to which the individual may have exaggerated his/her responses in order to present themselves more favorably. The results of this validity check with interpretation is presented on the following page.

Interpreting the Elite Transportation Profile

The following page also presents the Total Score Summary and Total Score Interpretation. This is followed by the Score Profile. The Score Profile includes the scores for all of the scales. The scores are presented in terms of percentiles. The percentile indicates how the candidate scored relative to all other individuals who have taken the assessment. For example, if a candidate's score on a particular scale shows as the 75th percentile, this indicates he/she scored better than 75% of all other people who have completed that scale.

The pages that follow the Score Profile provide detailed interpretations for each of the scales, as well as, management strategies and follow-up interview questions one can ask the candidate to obtain more insight with respect to areas needing development.





Total Score Summary







Caution

High

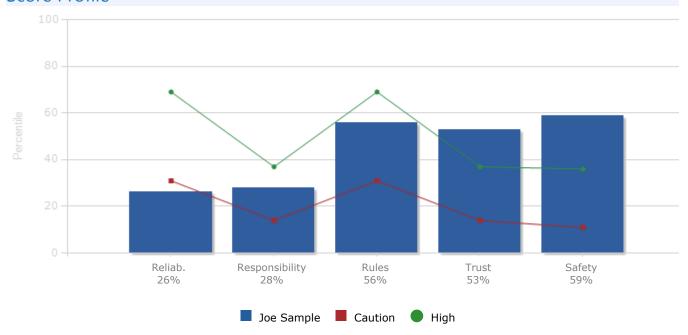
Total Score Interpretation

This candidate's total Elite Transportation Profile score falls within the Average range. This candidate generally demonstrates moderate to average levels of conscientiousness. If the candidate is to be exceptional in those jobs where reliable and responsible behaviors are critical, he/she needs to focus more on exhibiting these conscientious behaviors. Review individual scale details to better understand strengths and potential shortcomings. This individual's level of conscientiousness is consistent with that of most other candidates.candidates.

Score Validity

Candidness: High - The candidate's responses are likely to be an accurate representation of his/her attitudes and behaviors.

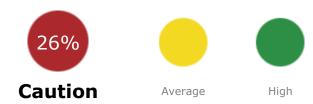
Score Profile



The bar graph above shows the candidate's score pattern across all the dimensions assessed by this profile. The pages that follow offer detailed insight into each dimension score.



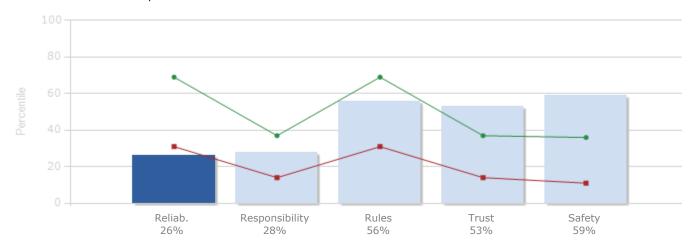
Reliability



Score Details

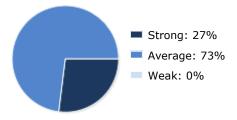
The Reliability scale measures the degree to which an individual is likely to be dependable, hardworking, performance and goal oriented and conscientious about the quality of his or her work.

Joe Sample scored in the **26th** percentile on Reliability (Caution), meaning Joe scored lower than 74 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Reliability behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Reliability.



- Needs follow-up to ensure tasks are completed.
- Tends to be somewhat disorganized.
- The quality of his/her work is not a priority.
- Is not goal-oriented.



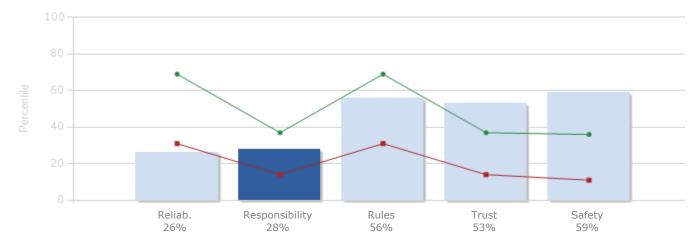
Responsibility



Score Details

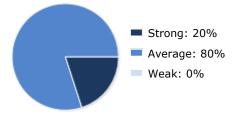
Responsibility measures the degree to which the individual is likely to be dependable, stable, takes responsibility for his/her actions and as a result, is not likely to have attendance problems. This characteristic is appropriate for all jobs.

Joe Sample scored in the **28th** percentile on Responsibility (Average), meaning Joe scored lower than 72 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Responsibility behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Responsibility.



- This individual is generally dependable.
- Usually takes responsibility for his/her actions, although at times, may blame outside factors for poor performance.
- This individual's responsibility score is consistent with most other candidates.
- Exhibits satisfactory levels of performance.
- Can generally be counted on to get the job done.



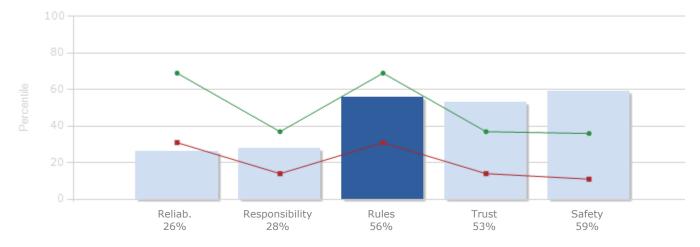
Rules Compliance



Score Details

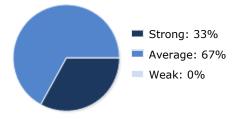
Rules Compliance measures the degree to which the individual is likely to follow company policies and adhere to rules and procedures established by management. This characteristic is appropriate for most, if not all jobs, with special emphasis on jobs requiring much trust (e.g., bank teller, cashier) and positions of authority (security guards, police officers).

Joe Sample scored in the **56th** percentile on Rules Compliance (Average), meaning Joe scored better than 56 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Rules Compliance behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Rules Compliance.



- This individual may bend the rules here and there.
- May be tempted at times to not follow directives if they strongly disagree with them.
- May follow the more obvious rules and policies in place but may be tempted to take short cuts when possible.
- This individual's rules compliance score is consistent with most other candidates.



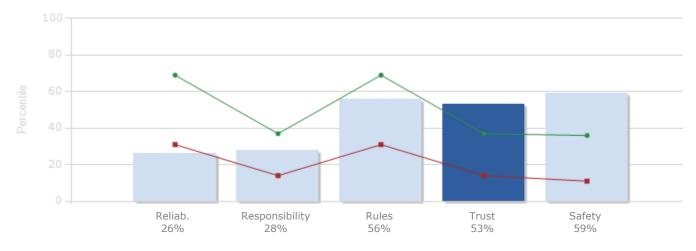
Trustworthiness



Score Details

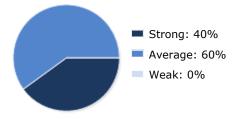
Trustworthiness measures the degree to which the individual is likely to be honest and trusting of others. This characteristic is important for most, if not all jobs with special emphasis on cash handling jobs and jobs involving confidential or sensitive information.

Joe Sample scored in the **53rd** percentile on Trustworthiness (High), meaning Joe scored better than 53 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Trustworthiness behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Trustworthiness.



- This individual is likely to be candid and trustworthy.
- Is not likely to steal from his/her employer.
- Is trusting of others.
- Can be trusted with confidential information.



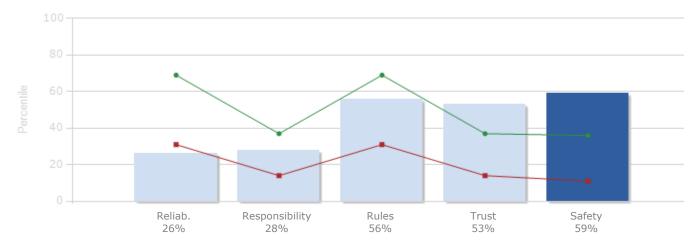
Safety



Score Details

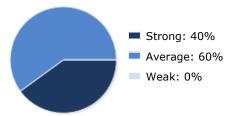
Safety measures the degree to which the individual is likely to follow company safety rules and procedures, and is cautious and vigilant about avoiding workplace accidents. These characteristics are appropriate for jobs that involve the use of equipment (e.g., tools, forklifts, machinery), including jobs in warehouse, production, assembly and light industrial settings.

Joe Sample scored in the **59th** percentile on Safety (High), meaning Joe scored better than 59 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Safety behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Safety.



- This individual will be safety conscious.
- Will be conscientious about his/her work and will not take unnecessary risks.
- He/she will behave and work in a safe manner.
- · Looks for ways to avoid accidents.



Management Strategies

This section of the report offers suggestions for developing or managing the candidate based on his/her Profile responses. The diagram below also offers a graphical representation of the areas covered by the Profile. The smaller the area, the more coaching/development might be required.

Reliability

- Given the lack of emphasis on planning and goal setting by this candidate, working closely with the individual to establish goals and priorities is a must.
- Consistent supervision to ensure behaviors leading to set goals are accomplished is also recommended.
- Consequences for lack of consistency, punctuality and unreliable behaviors should be in place to stress their importance. Rewards and recognition based on what motivates the individual should also take place when they do exhibit conscientious and reliable behaviors.
- The effects of this individual's unreliable behaviors on team members or his/her department is also of concern, therefore strict enforcement of team/department rules and procedures needs to take place to reduce negative impacts.



Responsibility

- Candidates who score in this range may need some supervision at times to ensure responsible/dependable behavior.
- If he/she exhibits less than responsible behaviors, point it out to him/her and stress their importance.
- The importance of taking responsibility for one's actions and decisions is critical for both life and work success and therefore these qualities need to be stressed and tied into their daily routines.
- When he/she exhibits responsible, dependable behaviors, reinforce them through praise and appreciation and other rewards that may motivate the individual.



Rules Compliance

- Supervise him/her on occasion to ensure directives are being followed.
- Offer recognition when he/she follows management's directives particularly when you know he/she has other views.
- Have policies in place for those who break the rules and enforce them consistently.





Trustworthiness

- Continue to build trust by offering an open, supportive, trusting environment.
- Assign tasks that involve confidential information when appropriate.
- Utilize the individual in team building activities, as their trusting nature and ability to be trusted are ideal for team rapport.
- Their trusting nature may cause him/her not to be vigilant of others' potential manipulative behaviors. If this is an issue, discuss it with them. The emphasis should not be on reducing trust but on increasing awareness of the reasoning behind the behaviors of others.



Safety

- The thoughtful and safe manner, in which this individual works, warrants praise and recognition.
- This individual can be utilized in positions that require overseeing issues of safety.
- While being safety conscious is critical for a safe working environment, ensure that this individual's conscientious nature does not slow down other aspects of his/her work or the department's work.
- He/she may be too conservative for jobs involving some degree of risk taking.





Interview Guide

This report includes follow-up interview questions that focus on those areas where further development might be needed. These questions serve as an excellent guide during the hiring process, coaching or developmental efforts to further uncover potentially negative behavioral tendencies.

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Question

Discuss events from your work experience where you were held responsible for something you should not have been blamed for. Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of a Excellent Employee

1 2 3 4 5 6 7

Question:

How important has being organized been in your work success? Is being organized something that is a challenge for you or something you just don't place that much emphasis on? Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of a Satisfactory Employee

1 2 3 4 5 6 7

Question:

How important is it for you to be punctual? Tell me about troubles you have had in past jobs with respect to being punctual. Was it really a big deal?

Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of a Satisfactory Employee

1 2 3 4 5 6 7



Question: Give work related e Response Notes:	examples of when yo	u were more impul	sive than predictable	e?		
response notes.						
Response Expect Poor Performing	ted of a Employee		sponse Expected of atisfactory Employ			se Expected of ar ccellent Employee
1	2	3	4	5	6	7
Question:						
From your work ex Response Notes:	perience, explain ho	w success or failure	has been due to luc	k or bad luck rather	than hard work.	
Response Expect Poor Performing			sponse Expected catisfactory Employ			se Expected of ar ccellent Employee
1	2	3	4	5	6	7
Question: Tell me about a tim Response Notes:	ne when you were no	ot able to reach a go	al or objective that	was set for you. Wh	y were you not able	to accomplish it?
Response Expect Poor Performing			sponse Expected o			se Expected of ar
1	2	3	4	5	6	7
Question: How much emphas explain your answe Response Notes:	sis have you placed o er.	n planning for the f	uture? How importa	nt is it to set goals t	o accomplish one's	objectives? Please
Response Expect			sponse Expected c			se Expected of ar

4

3



1 2

5 6 7



Responsibility

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In the past couple of years, how many times did you call in sick to work just to rest and take some time off? Response Notes:

Response Expected of a Poor Performing Employee

2

Response Expected of a Satisfactory Employee

4

Response Expected of an Excellent Employee

6

Question:

What factors that are not related to an illness or disability have caused you to miss work? Response Notes:

3

Response Expected of a Poor Performing Employee

1

2

Response Expected of a Satisfactory Employee

4

5

5

Response Expected of an Excellent Employee

6 7

Question:

What work-related decisions or actions have you taken that you felt were not in your control? Response Notes:

3

3

3

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

4

5

5

Response Expected of an Excellent Employee

7

6

6

Question:

Can one have a poor attendance record based on unexcused absences and still be a reliable employee? How many times have you been absent or late to work in the past two years?

Response Notes:

1

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of an Excellent Employee

7





Response Notes:						
Response Expecte Poor Performing E			esponse Expected of a Satisfactory Employee			ise Expected of a xcellent Employe
1	2	3	4	5	6	7
Question:						
What does a compa were not happy? Response Notes:	ny have to do to ked	ep you happy and	satisfied? Tell me about p	orevious compar	nies you have work	ed for where you
Response Expecte Poor Performing E			esponse Expected of a Satisfactory Employee			se Expected of a
1	2	3	4	5	6	7
Rules Comp	liance					
Question:		nave encountered	at work that have been co	ounterproductiv	re?	
Response Expecte Poor Performing E	ed of a Employee		esponse Expected of a Satisfactory Employee			se Expected of a
1	2	3	4	5	6	7
Question: When has it been ap Response Notes:	opropriate for you to	o bend company r	ules?			
Response Expecte Poor Performing E			esponse Expected of a Satisfactory Employee			se Expected of a xcellent Employe
1	2	3	4	5	6	7





Response Expec	ted of a	Re	sponse Expected o	fa	Respor	nse Expected of a
Poor Performing			atisfactory Employe			xcellent Employe
1	2	3	4	5	6	7
Question: Describe situations Response Notes:	where your supervi	sor(s) did not treat y	ou fairly or honestly	. What occurred an	d what was the ou	tcome?
Response Expect Poor Performing		Re Sa	sponse Expected o atisfactory Employe	f a ee	Respor E	nse Expected of a
1	2	3	4	5	6	7
Tell me about a tim	ne when you didn't fo	ollow company rule:	s and the outcome w	as positive?		
Tell me about a tin Response Notes:					Respor	nse Expected of a
Tell me about a tim Response Notes:	ted of a	Re	sponse Expected o	fa		
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Response Expect Poor Performing 1 Trustworthi Question: How easy or difficu	ted of a Employee 2	Re Sa	sponse Expected o atisfactory Employe 4	f a ee 5	E	xcellent Employe
Response Notes: Response Expect Poor Performing 1 Trustworthi Question:	ted of a Employee 2 INESS All has it been for you ted of a	Re Sa 3	sponse Expected o atisfactory Employe 4	f a ee 5 bu feel this way?	6 Respor	nse Expected of ar xcellent Employee 7



Response Notes:						
Response Expecte Poor Performing E			esponse Expected of atisfactory Employe			nse Expected of a excellent Employe
1	2	3	4	5	6	7
Question: What justification m work? Response Notes:	ight there be in a b	usiness environme	nt for not being totally	honest? When ha	ive you not been to	otally honest at
Response Expecte Poor Performing E			esponse Expected of atisfactory Employe		Respor E	nse Expected of a
1	2	3	4	5	6	7
1	2	J			0	7
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Question: When is it acceptable Response Notes: Response Expecte Poor Performing E	e to try and get aw	ay with what you ca		a	Respor	
Question: When is it acceptable Response Notes: Response Expecte Poor Performing E	e to try and get aw d of a mployee 2 s employer ever just d of a	ay with what you can be seen as a stified? Please explain the seen as a stified?	esponse Expected of atisfactory Employe 4	a e 5	Respor E 6	nse Expected of a excellent Employe





Safety

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From your experience, is it normal to have a workplace accident now and then? Describe accident situations you have been involved in. Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

5

Response Expected of an Excellent Employee

6 7

Question:

What do your coworkers do that make you feel they are more careful than you? Response Notes:

3

3

3

Response Expected of a Poor Performing Employee

1

2

Response Expected of a Satisfactory Employee

5

5

Response Expected of an **Excellent Employee**

7

6

Question:

What accidents have you had at work? Please describe each in detail. Response Notes:

Response Expected of a Poor Performing Employee

2

Response Expected of a

Satisfactory Employee

Response Expected of an **Excellent Employee**

6 7

Question:

When has it been appropriate for you to bend company rules? Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of an Excellent Employee

1

3

5

6

7





Sum of Ratings Number of Questions Rated Average Rating (Sum of all ratings divided by the number of questions rated.)	